

220 South Jackson Street Administration Building Athens, Georgia 30602-1661

We are in the midst of a remarkable period in the storied history of this great University. Because of your unyielding dedication to this institution, I firmly believe that the University's best days still lie ahead of us. Thank you for all that you have done to advance the mission of the University of Georgia.

—Jere W. Morehead, President



### UNIVERSITY OF GEORGIA

2017 ANNUAL REPORT TO DONORS

# FY17 BY THE NUMBERS

### NATIONAL RANKINGS

# 1 D

BEST VALUE
PUBLIC COLLEGES
AND UNIVERSITIES

TOP PUBLIC UNIVERSITY

Forbes Top 25 Public Colleges

#10
BEST
PUBLIC
UNIVERSITY

New York Times College Access Index

### RESEARCH ACTIVITY

Kiplinger's Best College Values

**TOP 5** 

UNIVERSITY IN NEW PRODUCTS ON THE MARKET IN THE USA

\$458M

IN TOTAL RESEARCH AND DEVELOPMENT EXPENDITURES

4%

INCREASE IN EXTERNALLY FUNDED RESEARCH ACTIVITY

### IMPACT MEASURES

115 NEW

NEED-BASED GEORGIA COMMITMENT SCHOLARSHIPS \$5.25E

ON THE STATE OF GEORGIA 95% OF GRADUATES

ARE EMPLOYED OR IN GRADUATE SCHOOL WITHIN SIX MONTHS

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Moore College, located in the heart of UGA's historic North Campus, is home to the University's Honors Program, which offers the prestigious Foundation Fellowship to a select group of outstanding Honors students. The Foundation Fellowship is the University's foremost undergraduate scholarship and is funded entirely by private donations.

### FROM THE PRESIDENT

I am grateful to our faculty, staff, students, alumni, and friends who have helped to make Fiscal Year 2017 one of the greatest years in the history of the University of Georgia. Together, we have expanded the boundaries of what is possible at the birthplace of public higher education in America.

In November, we launched the public phase of the Commit to Georgia Campaign, setting forth a bold vision to raise \$1.2 billion to increase scholarship support for our students, to further enhance our learning environment, and to solve the grand challenges of our time. The pages that follow illustrate how our vision for UGA's future already is becoming a reality.

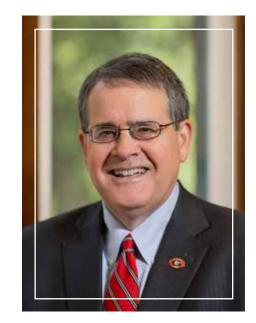
In January, we introduced the Georgia Commitment Scholarship Program to eliminate financial obstacles facing many students. Our alumni and friends responded enthusiastically to this initiative, creating 115 new need-based scholarships. Their generous gifts are establishing a permanent legacy of support that will alter the course of countless students and their families far into the future.

The University implemented a campus-wide Experiential Learning Initiative and introduced the Double Dawgs Program to further strengthen our learning environment. In addition, UGA advanced a number of capital projects—including the Business Learning Community, Science Learning Center, and Indoor Athletic Facility, among others highlighted in this report.

Our research enterprise continued to expand to address the most pressing challenges facing our state, nation, and world. Externally funded research expenditures—a key measure of productivity-surged again in FY17, up 14 percent, defying national trends. In addition, the latest report estimates UGA's economic impact on Georgia at \$5.25 billion, reflecting the University's continued investment in our home state.

On top of all of these accomplishments, we set-for the fourth consecutive year-a new record in annual fundraising. Demonstrating unparalleled support for the vision of this special University, alumni and friends gave an unprecedented \$227.8 million to UGA-a 24 percent increase over last year's record of \$183.8 million. In the last four years, working together, we have nearly doubled our annual fundraising.

Clearly, we are in the midst of a remarkable period in the storied history of UGA. Because of your unyielding dedication to this institution, I firmly believe that the University's best days still lie ahead of us. Thank you for all that you have done to advance the mission of the University of Georgia.



**We forge ahead supported** by our great tradition but untethered to it—reaching beyond the status quo, soaring toward greatness at the highest level, guided by the belief that the University of Georgia is essential to a strong state of Georgia, to a vibrant nation, and to a better world.



Tere W. Muhread

JERE W. MOREHEAD

**PRESIDENT** 

### FROM THE FOUNDATION CHAIR

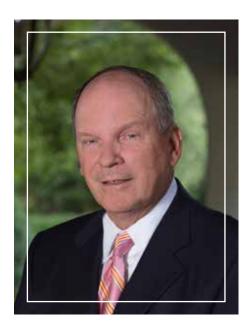
Thank you for making 2017 not only a record-setting year but also the best of my years of service. Because of what you, our donors, have given, more UGA students will have scholarships every year. Georgia's best and brightest will choose to stay in the state to attend the flagship university, and they'll have the opportunity to learn in state-ofthe-art facilities and also in places well outside of the walls of a classroom. Put simply: you are creating opportunities and improving lives.

Since I became Chair in 2015, the University of Georgia has continued on an upward trajectory as the University of Georgia Foundation has become more engaged and more purposeful. This year, the Foundation's board of trustees finalized its strategic plan, which set out to help build a culture of philanthropy and to utilize the full talent of each and every trustee to carry out its mission, and I believe we are on the right path. I'd like to thank our Vice-Chair, Bill Douglas, and Strategic Plan Chair, Neal Quirk, for their leadership, and I'd also like to thank the full board for their unprecedented engagement and dedication this year. Trustees returned to campus to speak to UGA classes and attended a variety of UGA events, and some even hosted events in their homes.

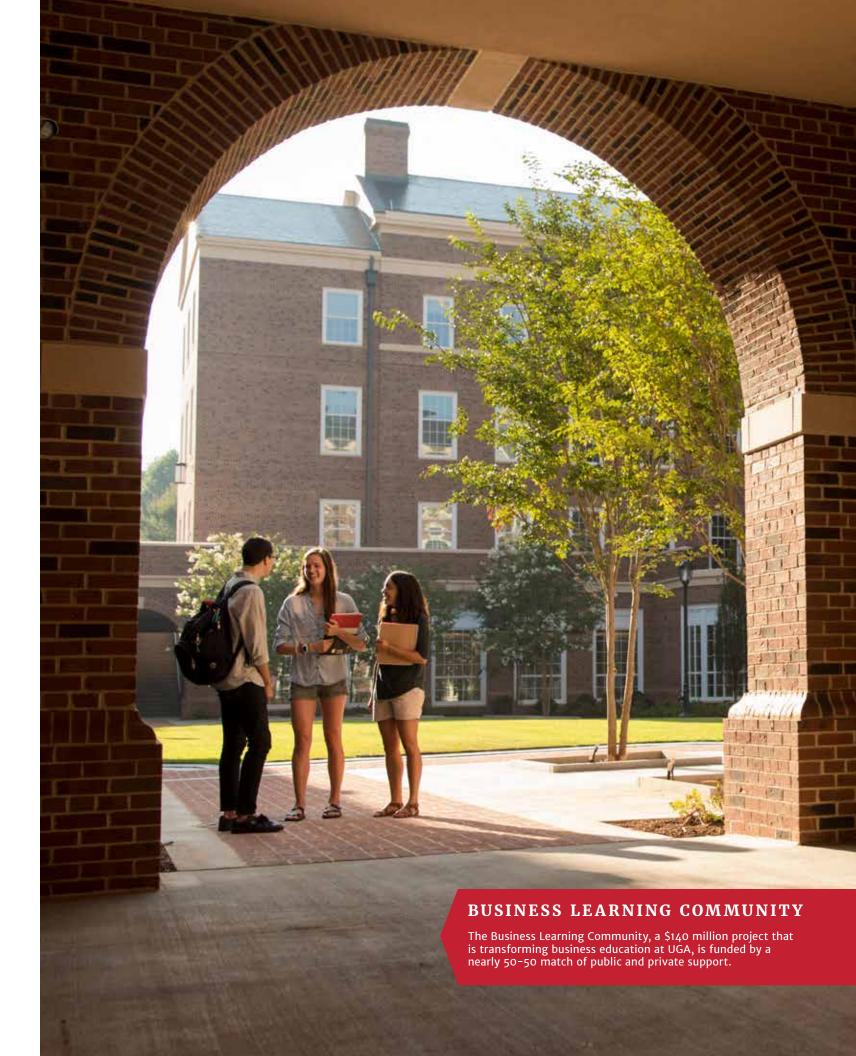
In addition, the endowment has reached an all-time high, and the UGA Foundation has provided \$70 million this year to advance the University's mission, which represents a greater level of support than any other year in the Foundation's history. I am especially proud of the work this board has done to set up the Georgia Commitment Scholarship Program. Through this program, which launched in January 2017, we already have established 115 new need-based scholarships, including 22 that were created by UGA Foundation trustees. These scholarships help ensure that qualified UGA students can cover the full cost of attendance regardless of their financial situations.

As my two-year term as Chair of the Board came to an end in June, I left the office knowing that the UGA Foundation Board of Trustees would be capably led by Bill Douglas, along with a group of highly dedicated trustees. I have complete confidence that the Foundation will continue forward with strong purpose and dedication in supporting the University of Georgia. Bill is committed to building a culture of philanthropy, and his leadership will expand the work of the UGA Foundation and contribute to the betterment of this great University.

KEN JACKSON CHAIR, 2015-2017 UNIVERSITY OF GEORGIA FOUNDATION



**Serving the University** of Georgia is an honor, and working closely with President Morehead is a pleasure. As the Chair, an alumnus, and a donor, I am brimming with pride in this great University. The Commit to Georgia Campaign will create even more opportunities for students and help UGA continue to tackle grand challenges for our state and world.")



# LAUNCHING A CAMPAIGN FOR GEORGIA

### **PURSUING A BOLD VISION** FOR THE FUTURE

Now more than ever before, individuals and communities—near and far—are calling on the University of Georgia for solutions and discoveries, for education and training, and for leadership and support. The University launched the public phase of the Commit to Georgia Campaign in November 2016 to help answer that call.

The goal of this major campaign—the most ambitious fundraising effort in the University's history—is to raise \$1.2 billion by 2020 to expand UGA's positive impact on the state of Georgia, on the nation, and on the world far into the future. After all, the University of Georgia plays a significant role in promoting the vitality of our communities, supporting our democracy, and bolstering our economy. The success of this campaign will help to further strengthen UGA's role in advancing the public good.

Three shared priorities are guiding the Commit to Georgia Campaign: 1) increasing scholarship support for our students; 2) further enhancing our learning environment; and 3) solving the grand challenges of our time.

These three priorities represent a bold vision for the next chapter in the great story of the birthplace of public higher education in America, a chapter-written by the entire UGA family—that will

see the University advance its position among the nation's very best public research universities.

### **CHANGING LIVES FOR** THE BETTER

The ultimate success of this campaign will be measured not only by the number of dollars raised but also—and more importantly—by the number of lives changed. Increasing scholarship support for our students will open doors to unparalleled opportunities that can alter the course of their lives and the lives of their families for generations to come.

Continuing to enhance the University's world-class learning environment will ensure that graduates from the state's flagship university are prepared for leadership and service in every sector of our society in the 21st century. And focusing the University's vast resources and expertise around the grand challenges of our time will place UGA on the forefront of helping to create a better quality of life for all, honoring the institution's noble land- and sea-grant mission.

Right: Many UGA students intern in Washington, D.C. and reside in Delta Hall, UGA's residential learning community, which is funded through the UGA Foundation. UGA is raising private support to fund experiential learning scholarships that help students pursue internships and other types of hands-on learning experiences.

UGA has raised for the *Commit to Georgia* 

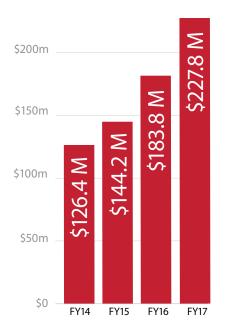
Campaign goal of







# Growth in PRIVATE GIVING



For more than 230 years, the University of Georgia has been deeply committed to transforming lives. This campaign is laying the foundation for even greater impact for centuries to come.

# PRIVATE GIVING SOARS IN FY17

Alumni and friends of the University rallied behind the *Commit to Georgia Campaign* to contribute \$227.8 million in new gifts and pledges in FY17. The unprecedented total represents a 24 percent increase over last year's record of \$183.8 million and nearly doubles the \$117.2 million raised the year before President Morehead took office. This

year marks the fourth consecutive year that supporters have set a new fundraising record as well as the first time that annual giving has surpassed \$200 million. More than 68,000 donors contributed to the campaign this year, another all-time record and a clear sign of strong support for the University's bold vision for the future.

The first year of the public phase of the Commit to Georgia Campaign is expected to produce the highest annual fundraising total with fluctuations up and down in the years to come. That is why the University remains focused on an overarching goal of elevating annual fundraising levels for the long-term and is tracking the three-year rolling

average, which is now \$185.2 million, 60 percent higher than the rolling average of FY13.

FY17 is a remarkable year for another reason: the University also received its largest single gift ever, a \$30 million transformative donation from the Robert W. Woodruff Foundation to support need-based scholarships through the UGA Foundation. The lives of countless students and their families across the state of Georgia will be forever changed by this tremendous act of generosity.

While much work remains to be done, the University made tremendous progress this year toward achieving its campaign goal. All in all, faculty, staff, students, alumni, and friends have donated more than \$827 million to support the *Commit to Georgia Campaign* since the quiet phase was launched in July of 2012.

UGA announced an aggressive goal of \$1.2 billion for the Commit to Georgia Campaign as well as a \$30 million lead

gift from the Robert W. Woodruff Foundation at a launch event in Atlanta. The campaign committee, comprised of

13 alumni and supporters, including honorary chairs Alston D. "Pete" and Ada Lee Correll and current chair Thomas

H. Paris III, was recognized during the event for its dedicated efforts to build momentum around the campaign.

The pages that follow illustrate how this tremendous fundraising effort already is making a difference. Donors have created 115 Georgia Commitment scholarships and 79 experiential learning scholarships to support outstanding UGA students. Also, private giving is making possible critical facilities projects, such as the Business Learning Community, as well as innovative academic programs, such as the Experiential Learning Initiative. Moreover, donors are supporting the University's work to combat threats to human health, help feed the world, and promote economic vitality.

In FY17

68,581

 $donors\,contributed$ 

GEORGI/

\$227.8<sub>M</sub>

which is a

24%

increase over FY16

# OPENING DOORS FOR STUDENTS

### **EXPANDING OPPORTUNITIES**

The first priority of the Commit to *Georgia Campaign* is to increase scholarship support for students. This priority reflects the University's commitment to ensuring that all academically qualified studentsregardless of financial backgroundhave the opportunity to earn a degree from the University of Georgia.

Even with the support of Georgia's generous HOPE Scholarship and federal and private grants, many current and prospective students face a financial gap to cover the full cost of attendance at UGA. This gap in unmet financial need can present

Donors contributed

FOR **STUDENT** SCHOLARSHIPS

considerable challenges to the institution and our students. It can undermine the University's efforts to recruit the very best and brightest students, for example, pushing applicants to top institutions out of state, where merit-based scholarships are more competitive.

Unmet financial need also can diminish the academic experience of our students by closing doors to certain high-impact learning experiences, such as internships and study abroad opportunities. In some cases, a student's progress toward graduation can be delayed.

Overcoming these obstacles is particularly difficult for students from low-income backgrounds who

Donors created

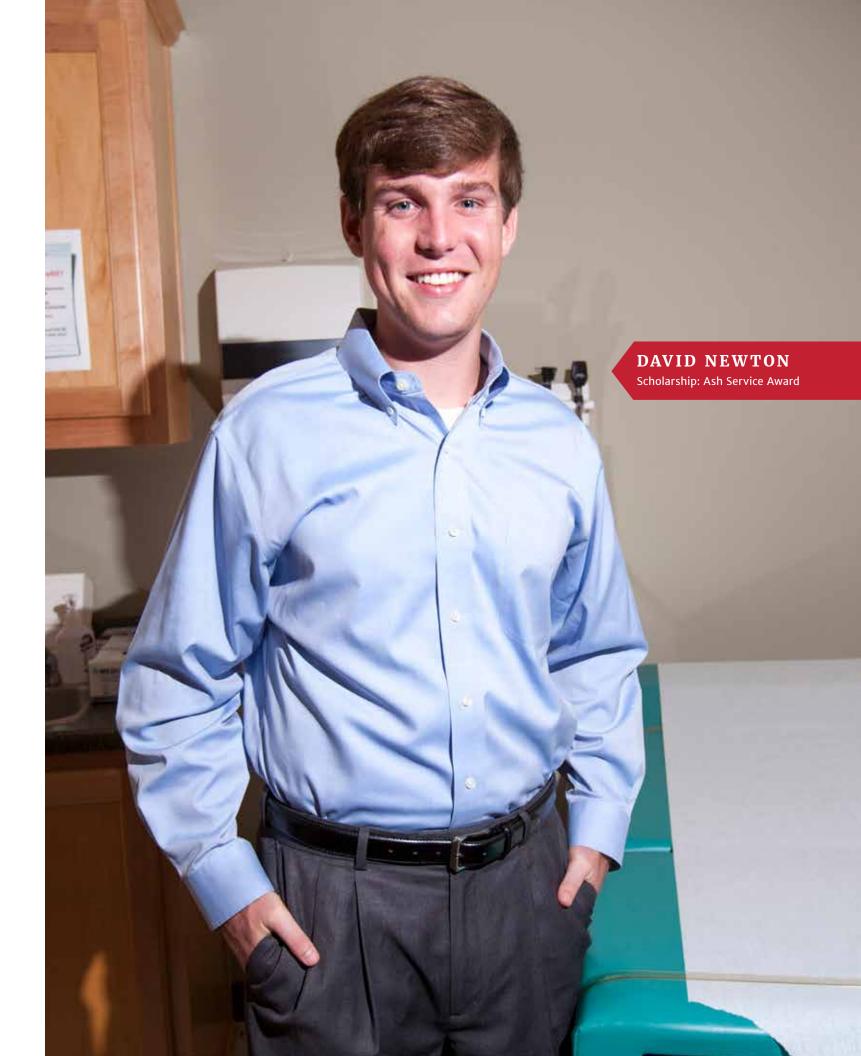
**GEORGIA** COMMITMENT SCHOLARSHIPS

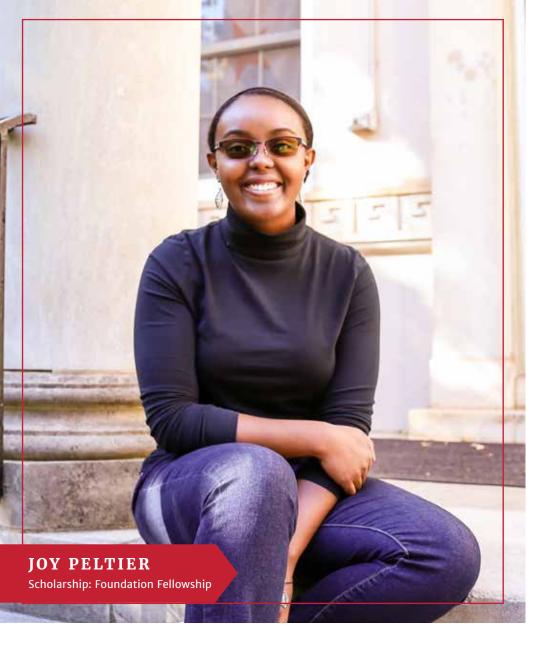
may be required to work additional jobs or take out multiple loans to pay for their education. To address these challenges, in January 2017 the University launched the Georgia Commitment Scholarship Program-a landmark initiative to dramatically increase the number of need-based scholarships for UGA students.

### CREATING A PERMANENT **LEGACY OF SUPPORT**

Through the Georgia Commitment Scholarship Program, the UGA Foundation will match—dollar for dollar—any donation of \$50,000, \$75,000, or \$100,000 to create an endowed need-based scholarship. This program can create as many as 400 to 600 new scholarships, helping the University to take a giant step toward eliminating the financial burden for generations of talented students. The scholarships-which will live on forever—will be granted for four years, and scholarship awards will increase as the endowment grows over time.

The UGA family has embraced this inspiring new initiative. In the span of just five months, donors created 115 new need-based scholarships, and 85 of these scholarships were awarded to UGA students for the fall 2017 semester.





 $\begin{array}{c} {\tt Soaring\,Support\,for}\\ {\tt SCHOLARSHIPS} \end{array}$ 



# HELPING STUDENTS ACHIEVE THEIR DREAMS

Without question, scholarships are life-changing. They remove barriers and open doors. They create pathways for students and their families to futures that otherwise would be unreachable. Nowhere can the transformational power of scholarship support be seen more clearly than in the personal stories of some of UGA's most talented students.

### **David Newton**

Originally from Augusta, Georgia, David Newton comes from a long line of Bulldogs. It was not just personal connections, however, that drew Newton to UGA. He saw the University's many opportunities for hands-on learning as excellent preparation for medical school. Newton graduated in 2017 with dual degrees in biology and psychology and a minor in chemistry. He also participated in undergraduate research, internships, and service opportunities that matched his rigorous academic training. This comprehensive learning experience provided him with the foundation to excel at the Medical College of Georgia at Augusta University, where he is pursuing his dream of becoming a physician.

In 2016, Newton received the Ash Service Award, a competitive award established by UGA alumna and Foundation trustee Kathryn Ash and her husband, alumnus Darren Ash, to support Honors Program students engaged in full-time summer service internships in Georgia. With this support, Newton served as a primary care research intern with UGA's Economic Evaluation Research Group and Mercy Health Center, a free clinic in Athens.

These high-impact research and service activities provided Newton with invaluable experience and inspired him to become a physician who puts patients' needs and concerns first.

### **Joy Peltier**

Scholarship support provided the necessary resources for recent graduate Joy Peltier to pursue her academic ambitions. She entered UGA with aspirations to conduct research, study abroad, and build meaningful relationships with faculty.

With the support of the University's foremost undergraduate scholarship, the Foundation Fellowship, Peltier accomplished her goals.

While earning joint bachelor's and master's degrees in romance language linguistics, Peltier took advantage of many hands-on learning opportunities. She conducted research to help adults learn English as a second language—a project that inspired her master's thesis. Peltier also studied abroad in France and was a live-in tutor for a host family near Paris. In addition, she completed an internship at a free clinic in her home of Douglas County, Georgia, where she served as a translator and helped recruit local medical providers to serve as clinic volunteers.

Because of the private support she received, Peltier was able to create lifelong relationships with peers and faculty, develop knowledge and skills to succeed in the future, and improve the lives of others.

### **Chloe Hamby**

Since she was six years old, Chloe Hamby has pursued two dreams: attending the University of Georgia and becoming a lawyer. Now in her third year at UGA, Hamby achieved the former and is making progress on the latter. It has not been an easy path for Hamby. Her family struggled with homelessness and medical issues-adversities that served only to increase Hamby's desire to pursue her academic and professional ambitions. When Hamby was awarded the Georgia Access Scholarship—which removed financial barriers for her to attend UGA-she knew her hard work had paid off. Funded by private donations, the Georgia Access Scholarship provides aid to students unable to afford the ful

cost of attendance despite receiving other financial assistance, such as the HOPE Scholarship.

Hamby is benefiting from UGA's wide array of learning opportunities. She is a political science major and philosophy minor, and her coursework has helped her to develop stronger communication and analytical skills, both of which will be vital to her

success as an attorney. Outside of the classroom, Hamby participates in UGA Model UN, where she applies her coursework to some of the world's most complex challenges. Hamby has overcome many obstacles to attend UGA, and thanks to the private support she has received, she is well on her way to a career devoted to helping others.



# PROMOTING A HIGHER QUALITY OF LEARNING

### **DEFINING THE FUTURE OF** TEACHING AND LEARNING

For the fourth consecutive year, the University of Georgia enrolled the most academically talented class of first-year students in its long history.

The Class of 2020—unprecedented in terms of diversity and academic achievement-earned an average high school grade point average of 3.98, a significant increase over last year's average of 3.91. In addition, the average SAT score for the incoming class reached a new high of 1302 this year, and the average score for students who took the ACT was 29, which tied the previous year's record.

To match the growing strength of the student body, during the past year the University continued to enhance its world-class learning environment by implementing several exciting new academic initiatives.

### **Expanding Experiential** Learning

The new Experiential Learning Initiative (ELI), implemented last fall, is a perfect example of the kind of innovative steps UGA is taking to promote a higher quality of learning for students. Through the ELI, beginning with the Class of 2020, every undergraduate student will participate in a hands-on learning prior to graduation.

UGA offers more than 1,200 unique experiential learning opportunities, ranging from internships and undergraduate research to servicelearning courses and study abroad programs—all of which have been evaluated by faculty members for academic rigor.

These experiences yield tremendous educational benefits for students, helping them to build enduring relationships with faculty and professional mentors as well as to develop valuable skills that support their academic and career aspirations. With the launch of this pioneering initiative, UGA became the largest research university in the nation to provide all of its undergraduate students with an experiential learning opportunity.



### **UGA AMONG TOP THREE PUBLICS FOR RHODES SCHOLARS**

In fall 2016, Laura Courchesne, a graduate of the Honors Program and a Foundation Fellow, was named a Rhodes Scholar to pursue graduate work in social anthropology and politics at the University of Oxford. Over the past two decades, UGA has produced 24 Rhodes Scholars—more than all but two other public institutions in the nation, a clear signal of both the great strength of the student body and the outstanding quality of the learning environment.

### The Class of 2020 enrolled with unprecedented credentials

avg GPA

3.98 | 1302 | 29 avg SAT

avg ACT

### **Teaching Entrepreneurship**

As the ELI takes root, the number of UGA students launching successful businesses is rising, and groups across the nation are taking notice. Justine Avoudikpon, a May 2017 graduate from the Terry College of Business, led one of just eight teams of students selected from more than 200 to reach the final round of the South by Southwest Student Startup Madness Competition in Austin, Texas in March. Along with a colleague, Avoudikpon created a ridesharing

application for smartphones, Swifte, which connects individuals who wish to carpool and makes it easier for them to split costs. Also in March, a team of four students from the School of Public and International Affairs and the College of Public Health won \$10,000 to complete the development of TurnKey, an app they designed to dissuade high school students from sending text messages while driving.

These student success stories, and many others like them, underscore the



Pamela Whitten Senior Vice President for Academic Affairs and Provost

Whitten, UGA's Chief Academic Officer, continues to play a leading role in enhancing the University's learning environment. The newly established Double Dawgs Program and the Exploratory Center are two examples of recent initiatives implemented under her leadership.

culture of entrepreneurship that has taken root at UGA. In the fall of 2016, the University launched a campus-wide entrepreneurship certificate to equip students with tools and resources to pursue their own startup ventures. Housed in the Terry College and open to students of all majors, this new program is thriving: Enrollment has surpassed 340 students from 10 of UGA's schools and colleges.

### **Paving New Pathways**

In today's economy, employers are seeking individuals who can develop novel, interdisciplinary solutions to complex problems. This year, UGA launched the Double Dawgs Program to prepare students to be successful in the modern professional landscape.

Through this program, students can earn joint bachelor's and master's degrees, often in complementary fields such as biochemical engineering and business administration. Joint degree programs also allow students to develop advanced skills and knowledge at a lower cost and in a shorter time frame—within five years.

# ENSURING STUDENT SUCCESS

To help students identify courses and majors aligned with their academic and professional goals, UGA offers comprehensive support services. These services include academic and career advising that help students to navigate academic decisions, identify efficient pathways to graduation, and prepare for successful careers.

### **Enhancing Academic Advising**

Academic advising plays a critical role in student success, and UGA has invested heavily in this area in recent years, hiring 35 additional professional advisors to provide more personalized attention and introducing new webbased tools to help students and advisors better track progress toward degree completion. This year, UGA took another important step to enhance academic advising for students: opening the Exploratory Center.

This new center provides tailored advising services to students who are undecided in their majors, who want to change majors, or who are pre-business or pre-journalism. Nearly 70 percent of UGA students change majors at least



Spring Commencement speaker and UGA alumnus Ernie Johnson, left, speaks with recent graduates. To prepare students for success on campus and after graduation, UGA opened the Exploratory Center and renovated Clark Howell Hall, the home of the UGA Career Center.

Within six months,

95%

of UGA graduates are

# EMPLOYED or in GRADUATE SCHOOL



UGA is the

# **LARGEST**

UNIVERSITY IN THE NATION

 $to\ provide$ 

# **ALL STUDENTS**

with

# EXPERIENTIAL LEARNING

Justine Avoudikpon received national recognition for the startup company she founded while she was a student at UGA. The University's campus—wide entrepreneurship certificate is providing the training and resources to help hundreds of other undergraduate students like Avoudikpon launch businesses while pursuing an undergraduate degree.

once, and the center's specially trained advisors help these students to adapt their academic plans to make the most of existing course credits.

This individualized direction promotes timely graduation and cost savings for students and their families. In the center's first 10 months of operation, advisors held more than 10,150 meetings with students, clear evidence of demand for the center's unique services.

# **Moving from Campus** to Career

The UGA Career Center provides a range of services to help students—from helping them to identify career paths to connecting them with employers for job interviews. The center's success is evident: within six

months of graduation, 95 percent of the Class of 2016 was employed or enrolled in graduate school—a career outcomes rate 13 percent higher than the national average.

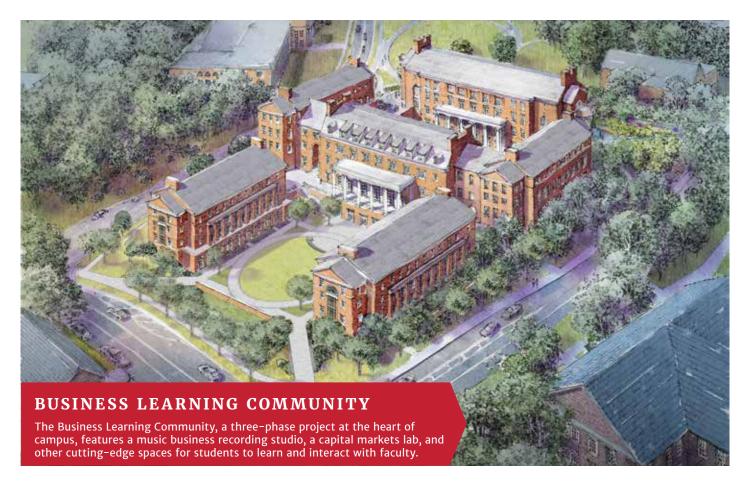
To continue enhancing career services for students, UGA renovated the Career Center's home, Clark Howell Hall. The \$6M project—funded by the state—created modern spaces for advising, networking events, and job interviews.

The renovated facility opened this fall and also houses the Disability Resource Center, which offers a variety of critical academic and support services to students with disabilities, including transit and note-taking services, testing accommodations, and sign language interpreters.



Michelle Garfield Cook
Associate Provost for Institutional Diversity

Cook directs UGA's Peach State Louis Stokes Alliance for Minority Participation program, funded by the National Science Foundation and designed to promote the academic and professional success of underrepresented students in STEM fields. UGA received a \$4 million grant last fall to continue this important work.



### **BUILDING ON TRADITION**

The University advanced a number of critical capital projects to elevate student learning and success. Facilities such as the Business Learning Community, Baldwin Hall, and Science Learning Center are furthering the University's long tradition of excellence in teaching and learning, while enhancing the physical environment of one of America's most beautiful campuses.

### **Business Learning Community**

Construction on the Terry College's Business Learning Community made great strides in the 2017 fiscal year. Phase II, which includes Amos Hall, Benson Hall, and Moore-Rooker Hall, opened this fall. This phase includes a capital markets lab, a music business recording studio, and other features to teach students the critical business skills needed to be successful in the world's evolving economy.

The state approved \$18 million to build the final phase of the Business Learning Community, and construction is underway. These funds have been matched by \$21 million in private donations, bringing the total funding of all three phases of the Business Learning Community to a nearly 50-50 match of state and private support. The final phase will contain modern classrooms, a sales and behavioral lab, and other learning spaces designed to deliver the very best business education.

### **Baldwin Hall**

The School of Public and International Affairs (SPIA)—housed in historic

Baldwin Hall on North Campus—was founded in 2001 as the academic home to 450 students. That number has expanded to nearly 1,600 today. As a result of this tremendous growth, demand for classroom and meeting space exceeded Baldwin Hall's capacity, and a plan to renovate and expand the facility was conceived.

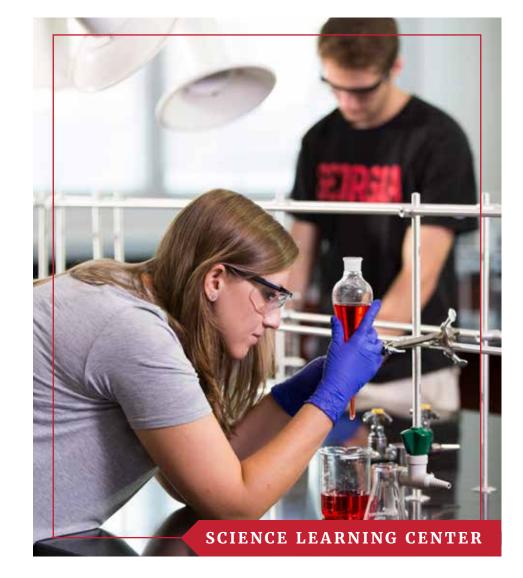
The renovation and expansion, which was supported by \$7.75 million in state funds, was completed over the summer. The project provides additional instructional and meeting space for SPIA students and faculty as well as modern technology to facilitate the highest levels of teaching and learning.

Renovations to the existing structure have enhanced instructional spaces and improved accessibility to the building, which also supports the departments of sociology and anthropology in the Franklin College of Arts and Sciences in addition to SPIA's academic departments.

### **Science Learning Center**

The Science Learning Center opened in fall 2016, transforming science education at UGA. Funded by \$48 million in state support, this new facility features the latest in instructional technology and houses modern laboratories and classrooms designed to foster student engagement and collaboration in core undergraduate science courses.

This facility opened at the right time for the University and the right time for the state: more than one in five UGA students now graduates with a degree in the STEM disciplines, while demand for training in science, technology, engineering, and math continues to rise in Georgia. In this way, the Science Learning Center symbolizes the great partnership that exists between the University and the state it proudly calls home.





Rahul Shrivastav Vice President for Instruction



Victor Wilson
Vice President for Student Affairs

### SHAPING THE FUTURE OF LEARNING

During his annual State of the University Address in January, President Morehead announced a new task force on student learning and success. The group, co-chaired by Vice President for Instruction Rahul Shrivastav and Vice President for Student Affairs Victor Wilson, was charged with identifying opportunities to further strengthen the rigorous educational experience for undergraduate students—inside and outside the classroom. The group's recommendations will be submitted in December and will guide the institution's unyielding commitment to promoting the highest levels of teaching and learning on campus.

# GRAND CHALLENGES

The challenges facing our global society are daunting, and by harnessing vast resources in teaching, research, and service, the University of Georgia is facing them head-on. Nowhere is the unyielding commitment of UGA faculty, staff, and students to solving the grand challenges of our time more evident than in their efforts to improve human health, alleviate food insecurity, and promote economic vitality.

# COMBATTING THREATS TO HUMAN HEALTH

Today nearly one in three deaths is caused by heart disease, and nearly one in six deaths results from cancer. The University is playing a leading role in responding to these and other threats to human health through interdisciplinary research centers across campus.

# **Searching for Therapies** and Cures

Led by Georgia Research Alliance (GRA) Eminent Scholar of Molecular Biology Stephen Dalton, the Center for Molecular Medicine (CMM) was established in 2012 to develop interdisciplinary teams of faculty who work collaboratively to advance understanding of various lifethreatening diseases—impacting many areas of the body—with the ultimate goal of creating new diagnostic, therapeutic, and preventative agents. Now in its fifth year, the center continues to evolve as faculty pursue new ways to leverage molecular and cellular science against major human health challenges.

This fall, the University opened a state-of-the-art home for the CMM to allow its critical research to expand to new areas of focus. The new \$25 million facility—supported by \$17 million in state funds—is located next to UGA's renowned Complex Carbohydrate Research Center,

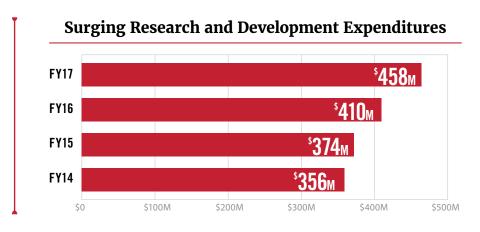
allowing for enhanced interdisciplinary collaboration between scientists in these vital centers. The building provides space for up to 10 teams of faculty to conduct research that ultimately will help to improve lives and communities in Georgia and around the world.

# Tackling Infectious Diseases across the Globe

Nearly 20 years ago, the University established the Center for Tropical and Emerging Global Diseases to help turn research into medical and public health interventions that save lives around the globe. Today, with more than \$135 million in research funding and several patents for drugs, vaccines, and diagnostic tests, this center is thriving with 25 faculty from eight departments across four colleges and schools. Scientists in the center are working diligently to find solutions to malaria, Zika, Chagas, and other geo-specific diseases on six of the world's continents—all but Antarctica.

# \$458M in total RESEARCH AND DEVELOPMENT

expenditures in FY17



### **UGA Center for Molecular Medicine** Striving to Translate Discoveries into Treatments **Diseases: HEART** Parkinson's disease, dementia, stroke, posttraumatic stress disorder Diseases: Pediatric heart defect, **Potential Treatments:** heart attack Drug discoveries, cell therapy **Potential Treatments:** Drug discoveries, regeneration and transplantation **LIVER BLOOD** Disease: Diseases: Metabolic disease Sickle cell disease, leukemia **Potential Treatments:** Enzyme replacement **Potential Treatments:** therapy, drug Drug discoveries, discoveries cell therapy MUSCLES Diseases: **Diseases:** Muscular dystrophy, muscular atrophy Viral infections (HIV), cancer **Potential Treatments: Potential Treatments:** Drug discoveries, Vaccine development, drug discoveries cell therapy



Stephen Dalton
CMM Director



Fikri Avci



Amar Singh



Hang Yin



Nadja Zeltner



Karen Norris (left), one of the nation's leading infectious disease researchers, joined the newly established Center for Vaccines and Immunology as the GRA Eminent Scholar in Immunology and Translational Biomedical Research. Her research focuses on infectious or chronic diseases, including HIV, diabetes, and chronic obstructive pulmonary disease.



In 2017, UGA Regents Professor Michael R. Strand earned one of the highest honors a scientist can receive, election to the National Academy of Sciences. Strand, an entomologist engaged in the Center for Tropical and Emerging Global Diseases, is UGA's eighth member of the National Academies.

This year, the center welcomed a new director: GRA Eminent Scholar in Antiparasitic Drug Discovery Dennis Kyle, one of two GRA Eminent Scholars recruited to UGA in 2017, along with GRA Eminent Scholar in Immunology and Translational Biomedical Research Karen Norris.

# Promoting Diversity in STEM Fields

The Graduate School secured funding for a program—Bridges to the Doctorate—to increase underrepresented minority enrollment in graduate programs in the STEM fields of science, technology, engineering, and mathematics. The new program builds on the University's longstanding Peach State Louis Stokes Alliance for Minority Participation program—an initiative that has helped to triple the enrollment of underrepresented students in STEM fields.

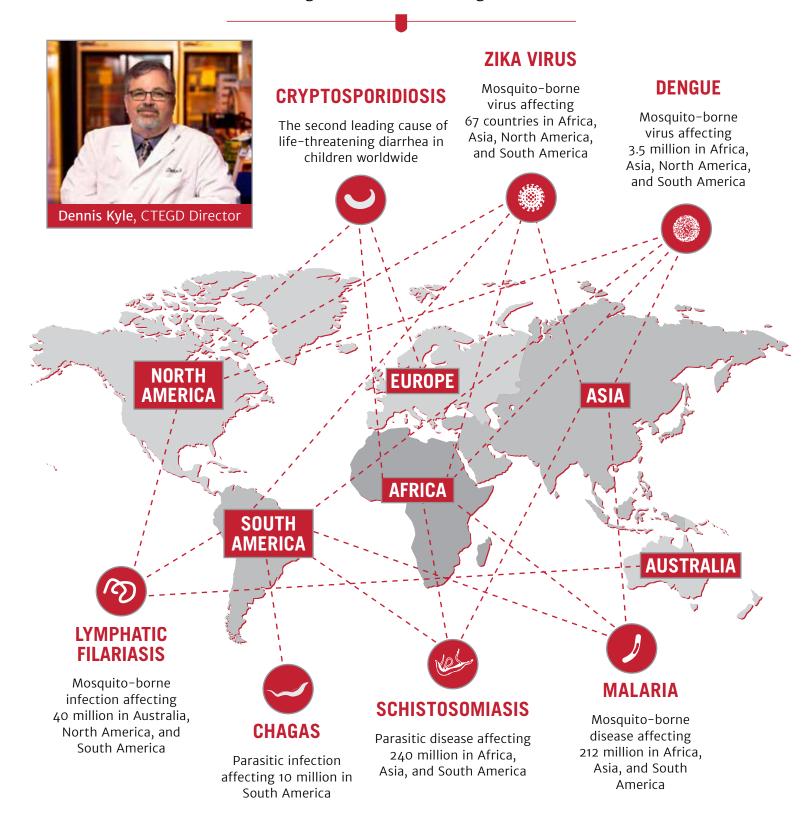
With the support of a \$1 million grant from the National Science Foundation, the Bridges to the Doctorate program will help underrepresented students complete a doctorate in a STEM field at UGA, providing financial support, mentoring, and professional development. This exciting new program, which launched this summer, will help the state of Georgia to meet the rising demand for advanced training and education in the STEM workforce.

# LEVERAGING TECHNOLOGY TO FEED THE WORLD

Scientists estimate the global population will increase by 30 percent within the next 30 years, requiring the world to double its food supply. This rapid growth presents significant challenges to the agriculture industry, which must produce twice the amount of food without increasing natural resources, such as land and water.

### The Center for Tropical and Emerging Diseases

Promoting Global Health through Research



UGA is committed to helping Georgia's agriculture industry—the state's largest industry—to navigate these critical challenges and remain competitive in a global market. Toward that end, faculty are developing high-tech devices and leveraging big data to create efficiencies in the agricultural production process and to help entrepreneurs develop and market new food products on a global scale.

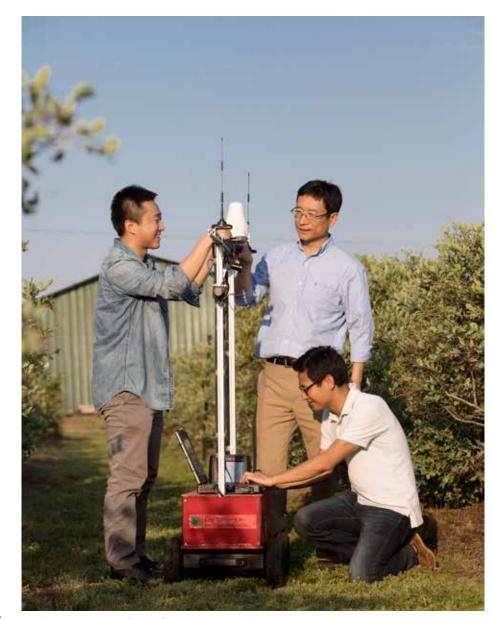
## Sending Rovers and Drones to the Rescue

Accurate data on the physical characteristics of crops are vital to scientists and farmers who are working to increase agricultural production to meet rapid population growth. However, the current process for obtaining data—manually measuring one crop at a time—is expensive and time-consuming.

To improve this process, Professor of Electrical and Computer Engineering Charlie Li and his team advanced their work to develop a fleet of all-terrain rovers and unmanned aerial drones. This innovative equipment will remove the need to manually measure crops and allow researchers to compile data on entire fields throughout the growing season. Regular data collection, which is currently impossible to conduct manually, will improve farming efficiency and advance important plant research. The increased quantity and quality of data obtained by the rovers and drones will help scientists to develop high-quality, high-yield, and adaptable plants-critical elements in expanding agricultural production across the globe.

### **Making Irrigation Smart**

Professor of Crop and Soil Sciences George Vellidis and his team are approaching challenges in the agriculture industry by employing a



Professor Charlie Li (center) leads a team of UGA researchers who are leveraging agricultural robotics to increase food production efficiently and sustainably.

device that is found in nearly every person's pocket today: the smartphone. Applying decades of relevant research, Vellidis developed an app that alerts farmers of the best time of day to irrigate crops as well as the precise amount of water to use. The user-friendly app helps farmers to lower the cost of irrigation and increase profitability.

Vellidis is working to enhance the water use of large irrigation equipment.

His team has developed a system of smart sensors that connect to the equipment. Pulling in large quantities of data on weather and soil conditions, the censors correspond with cloud computing to determine the specific amount of water to apply to individual regions of a field—another research-based solution that is creating efficiencies in agricultural production and improving the quality and quantity of crops.

### **Cultivating Food Innovation**

The University's Food Product Innovation and Commercialization Center (FoodPIC) on the Griffin campus provides technical expertise and state-of-the-art facilities and equipment to help food industry entrepreneurs create new food products, improve food textures and flavors, and expand the market for some of the state's most commercially relevant crops.

Recognizing the value of this center to Georgia's economy, the state and local community joined with the University to build a \$7.4 million new home for FoodPIC, which opened in January. In just six months of operation, the investment in this facility is paying off: FoodPIC experienced an 86 percent increase in contacts from potential new clients over the previous year.



UGA opened the new \$8 million FoodPIC facility on the Griffin campus in January. The center provides technical expertise to inspire innovation among Georgia's food industry entrepreneurs.



# EXPANDING TURFGRASS RESEARCH AND EDUCATION

Turfgrass is one of Georgia's largest agricultural commodities, providing 87,000 full—and part—time jobs throughout the state. To support this vital industry, UGA constructed new turfgrass research and education facilities on the Griffin, Tifton, and Athens campuses. These facilities, which were dedicated this fall, were supported by \$11.5 million in state funds and provide state—of—the—art labs, greenhouses, classrooms, and offices designed to secure UGA's position at the forefront of the nation's turf breeding industry.

# PROMOTING ECONOMIC VITALITY

With a \$5.25 billion economic impact on its home state last year, UGA is promoting prosperity across Georgia. From the Coast to the Plains to the Piedmont to the Blue Ridge and all points in between, the University is a catalyst for economic growth and vitality, providing advanced training and support to elected officials, assisting entrepreneurs and small business owners, and empowering community members to address self-identified needs and issues. Indeed, UGA is more invested now than ever before in the economic development of this state.

### **Partnering with Local Leaders**

When local officials in the city of Macon and Bibb County began considering consolidation, they turned to experts at UGA's Carl Vinson Institute of Government. The Vinson Institute—with its team of highly trained demographers, researchers,

and economic analysts—conducted two consolidation feasibility studies. A merger took place in 2014, creating Macon-Bibb County, and faculty in the Vinson Institute jumped in to help integrate budgets and ordinances and to organize strategic planning efforts. Macon officials began working in January with Vinson faculty on a new strategic plan at a retreat in Athens.

UGA continues to support the community and is engaged in efforts to increase the economic impact of the area's manufacturing industry. Vinson Institute professionals are connecting manufacturing companies to local stakeholders to identify in-demand occupations and discuss critical skills sought by businesses in the area. They also provide the technical assistance to support local officials who are helping to train workers for skilled manufacturing positions. In addition, consultants from UGA's Small Business Development Center (SBDC) have worked with more than 1,000 entrepreneurs over the past five years, helping to create more than 130 new businesses in the Macon-Bibb community.

### Laying the Foundation for Economic Growth

Twelve years ago, the Archway
Partnership was born at UGA to
provide resources and empower
leaders across the state to address their
communities' most pressing needs.
The first partnership—formed with
Moultrie-Colquitt County—began
with that community's need to create
capacity to accommodate the population
growth associated with opening a large
agricultural processing plant.

With UGA support, county officials created a zoning plan for population growth; education leaders formed a support structure for youth development; and the YMCA established the Healthy Colquitt Coalition to improve community wellness. These efforts laid a strong foundation to support the new plant, which today is a significant contributor to the Moultrie-Colquitt economy.

After Moultrie-Colquitt graduated from the Archway Partnership



### SERVICE: A DEFINING CHARACTERISTIC OF UGA STUDENTS

Each year, thousands of undergraduates join together through student organizations to address challenges in Athens and surrounding communities. This year, Campus Kitchen, a student-led philanthropy, transformed nearly 43,000 pounds of food designated for landfills into more than 13,000 meals to alleviate food insecurity in Athens. UGA Miracle also had a successful year, with more than 3,000 students participating. Students raised a record \$1.35 million to support Children's Healthcare of Atlanta, exceeding last year's record of \$1.07 million by a substantial margin.

### **Fueling Georgia's Economy**

\$525B
ANNUAL ECONOMIC IMPACT on the state of GEORGIA



Region 1. \$187.6M
Region 2. \$332.4M
Region 3. \$1.9B
Region 4. \$357.9M
Region 5. \$1.3B
Region 6. \$160.5M
Region 7. \$158.3M
Region 8. \$99.9M
Region 9. \$101.2M
Region 10. \$151.8M
Region 11. \$142.9M
Region 12. \$398.9M

program in 2011, community members wanted to maintain their strong relationship with UGA. County officials secured a grant through UGA's College of Public Health to hire a full-time Archway professional to promote health and wellness. Today, UGA students and faculty continue to travel to the region to conduct research that informs community improvement efforts.

More than a decade after Moultrie-Colquitt became the birthplace of the Archway Partnership, the program's impact is clear. UGA's efforts have contributed to an estimated \$227M economic impact on the community.

Building upon Moultrie-Colquitt's success, UGA has established 11 other Archway communities across Georgia.

### **Sparking a Downtown Revival**

Downtowns are the heart of our communities and integral to the economic prosperity of the state. In recent decades, some of Georgia's downtowns have gone dormant. To revive these important commercial areas, in 2013 UGA partnered with the state to launch the Renaissance Partnership. The program leverages UGA's expertise to provide cities with strategic planning and design and technical services. To date, partnerships

have enhanced more than 30 downtown communities across Georgia.

Recently, the Downtown Renaissance
Partnership began working with
Walker County to redevelop a 27-acre
shuttered textile mill in downtown
Rossville. Through this collaboration,
18 UGA landscape architecture students,
working in teams of three, prepared
proposals to redevelop the site to house
business ventures. These proposals
included site planning and fundraising
efforts. By working with city officials
in this capacity, UGA students gained
important knowledge and skills while
helping community leaders restore a
vital part of their economy.

# UNIVERSITY OF GEORGIA FINANCIAL STATEMENTS

**CURRENT FUNDS EXPENDITURES** BY BUDGETARY **FUNCTION** 

**SOURCES OF CURRENT FUNDS** REVENUE

SOURCES	REVENUE	% TOTAL
From the State of Georgia	\$436,012,080.00	26.1%
for Resident Instruction	350,030,681.00	21.0%
for Forestry Research	2,872,377.00	0.2%
for Forestry Cooperative Extension	873,637.00	0.1%
for Skidaway Institute of Oceanography	1,334,196.00	0.1%
for Agricultural Experiment Station	39,549,773.00	2.4%
for Cooperative Extension Service	35,533,763.00	2.1%
for Marine Extension Service	1,325,037.00	0.1%
for Marine Institute	966,557.00	0.1%
for Veterinary Medical Experiment Station	2,279,799.00	0.1%
for Veterinary Medical Teaching Hospital	445,000.00	*
for Veterinary Medicine Agriculture Research	801,260.00	*
From Federal Appropriations	\$15,610,090.91	0.9%
for Agricultural Experiment Station	6,692,932.64	0.4%
for Cooperative Extension Service	8,917,158.27	0.5%
From Student Tuition and Fees	\$522,471,364.02	31.3%
for Resident Instruction	516,418,890.53	30.9%
for Student Activities	6,052,473.49	0.4%
From Sales, Services, and Miscellaneous Sources	\$182,825,863.64	11.0%
of Teaching and Service Departments	134,694,053.32	8.1%
of Forestry Research	549,485.25	*
of Forestry Cooperative Extension	43,541.34	*
of Skidaway Institute of Oceanography	668,037.69	*
of Agricultural Experiment Station	7,188,899.32	0.4%
of Cooperative Extension Service	13,254,170.91	0.8%
of Marine Extension Service	521,409.89	*
of Marine Institute	37,281.86	*
of Veterinary Medical Teaching Hospital	17,163,958.69	1.0%
of Athens & Tifton Veterinary Laboratories	6,173,747.97	0.4%
of Student Activities	2,531,277.40	0.2%
From Gifts, Grants, and Research Contracts	\$319,268,333.42	19.1%
(State, Federal, and Private)**		
From Auxiliary Enterprises	\$191,452,194.64	11.5%
From Endowment	\$1,571,744.64	0.1%
TOTAL	\$1,669,211,671.27	100.0%
TUTAL	\$1,003,211,0 <i>1</i> 1.2 <i>1</i>	100.0

JDGETARY FUNCTION	EXPENDITURES	% TOTAL
struction	\$328,172,611.11	19.8%
esearch	\$418,042,118.67	25.3%
Resident Instruction	312,517,565.18	18.9%
Gwinnett Campus	126,555.19	k
Griffin Campus	113,281.88	k
AU/UGA Medical Partnership	1,144,823.44	0.1%
Forestry Research	11,736,135.32	0.7%
Skidaway Institute of Oceanography Agricultural Experiment Station	4,581,891.10 82,060,286.73	0.3% 5.0%
Marine Extension Service	642,628.99	5.U /
Marine Institute	1,625,502.28	0.1%
Veterinary Medical Experiment Station	2,279,799.00	0.1%
Athens & Tifton Veterinary Laboratories	412,389.56	k
Veterinary Medicine Agriculture Research	801,260.00	0.1%
ublic Service	\$175,901,447.66	10.6%
Resident Instruction	98,021,849.41	5.9%
Gwinnett Campus	382,323.72	k k
Griffin Campus Forestry Cooperative Extension	64,212.88 1,419,819.34	0.1%
Skidaway Institute of Oceanography	7,670.53	U.170
Cooperative Extension Service	68,116,161.92	4.1%
Marine Extension Service	1,794,304.59	0.1%
Athens & Tifton Veterinary Laboratories	6,095,105.27	0.4%
cademic Support	\$111,622,352.61	6.7%
Resident Instruction	93,888,976.86	5.7%
Gwinnett Campus	55,562.85	*
Griffin Campus	167,092.18	k k
AU/UGA Medical Partnership Skidaway Institute of Oceanography	15,000.00 140,871.37	*
Agricultural Experiment Station	289,088.25	*
Veterinary Medical Teaching Hospital	17,065,761.10	1.0%
tudent Services	\$47,709,558.96	2.9%
Resident Instruction	37,923,738.32	2.3%
Gwinnett Campus	189,967.55	*
Griffin Campus	105,669.74	*
Student Activities	9,490,183.35	0.6%
stitutional Support	\$99,745,506.63	6.0%
Resident Instruction	99,582,920.45	6.0%
Skidaway Institute of Oceanography	162,586.18	*
hysical Plant	\$127,268,653.59	7.7%
Resident Instruction	116,764,699.85	7.1%
Gwinnett Campus	216,706.48	*
Griffin Campus AU/UGA Medical Partnership	270,625.36 472,985.62	*
Forestry Research	853,952.76	0.1%
Skidaway Institute of Oceanography	1,043,356.24	0.1%
Agricultural Experiment Station	5,097,548.70	0.3%
Cooperative Extension Service	2,372,544.65	0.1%
Marine Extension Service Marine Institute	102,432.96 70,200 <i>.</i> 97	*
Athens & Tifton Veterinary Laboratories	3,600.00	*
cholarships and Fellowships	\$167,318,304.14	10.1%
Resident Instruction	167,067,909.42	
Forestry Research	42,982.80	10.1%
Skidaway Institute of Oceanography	23,071.00	, ,
Agricultural Experiment Station	177,906.92	*
Cooperative Extension Service	4,434.00	*
Marine Extension Service	2,000.00	*
uxiliary Enterprises	\$180,749,418.60	10.9%
DTAL	\$1,656,529,971.97	100.0%

<sup>\*</sup>Less than 0.1%

<sup>\*\*</sup>Includes Student Aid

This schedule excludes amounts for Plant Funds

Source: Office of the Vice President for Finance and Administration

# UNIVERSITY OF GEORGIA FOUNDATION

# MISSION OF THE UGA FOUNDATION

The University of Georgia Foundation strives to enrich the quality of education at the University by supporting scholarships, endowed chairs and professorships, and other programs that rely on private funds. With more than \$1 billion in assets, a large portion of which is endowed to support academic initiatives, the Foundation provides an average of more than \$65 million each year to advance UGA's missions of teaching, research, and service.

The Foundation is managed by a Board of Trustees comprised of 51 volunteer members, and its mission is to support the University in several ways: trustees lead and promote fundraising activities, accept and steward donor funds, and manage the financial assets of the Foundation for the long-term benefit and enhancement of the University. Trustees also offer broad advice, consultation, and support to University leadership.

Foundation assets have grown tremendously since the organization was established in 1937, enabling the Foundation to provide greater levels of support to UGA. As a steward of donor funds, the Foundation has an outstanding record of fiscal and financial management. For more than 10 years, its investment portfolio has outperformed key benchmarks.

Because of record-setting fundraising and a strong 13.1% investment return in FY17, the Foundation is set to provide more support from its unrestricted resources in the year ahead than ever before, including increased funding for need-based and merit-based undergraduate scholarships.

Foundation assets have reached



In FY17 the Foundation earned a

13.1%

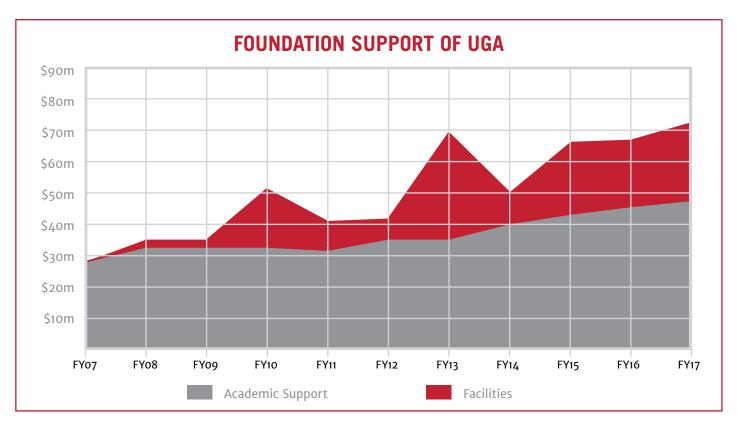
INVESTMENT RETURN

The Foundation's fiscal year ended June 30. Investment returns are preliminary, with some investment managers not yet reporting as of the date of publication.



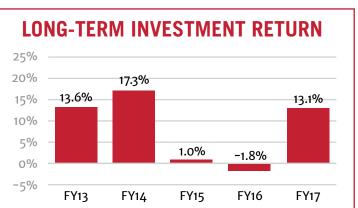
Kelly Kerner, Vice President for Development and Alumni Relations and Executive Director of the UGA Foundation

Building a culture of philanthropy at the University of Georgia has been Kelly's top priority since his arrival in June 2014, and under his team, fundraising continues to surge.



### INVESTING IN THE FUTURE OF UGA

An endowment is an investment in the future of the University of Georgia and a way for a donor to leave a permanent legacy. When an endowment is established with a new donation, the gift is invested with two goals in mind: to provide spendable income for the donor's specified purpose and to grow the principal faster than inflation. Any investment return over allowed spending is channeled back into the fund to increase growth.



### FOUNDATION'S INVESTMENT PORTFOLIO ALLOCATION

Asset Class	June 30 Allocation	Asset Characteristics
Publicly Traded Equities	48.0%	Capital appreciation, global diversification, highly liquid
Fixed Income	11.5%	Capital preservation and income, highly liquid
Private Equity	5.0%	High return potential, illiquid
Hedge Funds	20.9%	High return potential with low volatility
Real Assets	14.6%	Inflation hedge and income generation

### FISCAL YEAR 2017 UGA FOUNDATION BOARD MEMBERS

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William W. "Bill" Douglas III became Chairman of the Board of Trustees effective July 1, 2017.

### STRATEGIC PLAN

The Foundation board is dedicated to the ongoing pursuit of excellence, and a newly developed strategic plan will guide its work over the next five years. The plan, developed by a strategic planning committee over the course of a year, includes four goals that will advance the mission of the Foundation and the University of Georgia into the future:

- 1. Enhancing the culture of philanthropy;
- 2. Utilizing the full talent of each trustee;
- 3. Developing an optimal committee structure; and
- 4. Evaluating endowment management models to ensure excellent management of the investment portfolio.

### **LEADING BY EXAMPLE**

The Foundation matched donations to the Georgia Commitment Scholarship Program to help donors create 115 new need-based scholarships. Leading by example, more than 30 percent of trustees established a Georgia Commitment Scholarship in FY17.

# UGA HONOR ROLL OF DONORS

### THE CRYSTAL ARCH SOCIETY

The Crystal Arch Society, recognizing gifts of \$10 million and above, is named for the University of Georgia's most recognizable symbol and the main entrance to campus, the Arch. Erected in the 1850s, the Arch is UGA's most revered landmark, patterned after the Great Seal of the State of Georgia.

Anonymous (3) Callaway Foundation, Inc. The Coca-Cola Company & The Coca-Cola Foundation The Bill and Melinda Gates Foundation Georgia Power Company and Foundation The Goizueta Foundation

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\*Mr. Charles H. Wheatley

\*Jane S. Willson and \*W. Harry Willson Robert W. Woodruff Foundation

### THE ABRAHAM BALDWIN SOCIFTY

The Abraham Baldwin Society, recognizing gifts of \$5 million and above, is named for the legendary Georgia statesman, educator, and founder of the University of Georgia. Abraham Baldwin wrote UGA's charter, the first ever written and adopted for a statesupported public university.

Anonymous (2) American Cancer Society Mr. Daniel Paul Amos Mr. and Mrs. Craig Barrow III \*Mrs. Carolyn W. Bryan Phillip and Betty Casey

Georgia Crown Distributing Company **IBM** Corporation Mr. and Mrs. Michael A. Kahn Donald M. Leebern Jr. Carlos and Marguerite Mason Trust \*John N. McEachern Jr. Gordon E. and Betty I. Moore Foundation Mr. and Mrs. C. V. Nalley III Dr. Robert T. Osborne Estate Richard B. Russell Foundation. Inc. \*Honorable and Mrs. Carl E. Sanders

Mr. and Mrs. Alston D. Correll Jr.

Jim Cox, Jr. Foundation

### THE 1785 SOCIETY

\*Mr. Sidney Samuel Thomas

The 1785 Society, recognizing cumulative gifts of \$1 million and above, is named for the year that the University of Georgia was chartered by the Georgia General Assembly and pays homage to UGA's impressive history and tradition of achievement as the first state-chartered university in the nation.

Anonymous (12) \*Mr. and Mrs. W. R. Acree \*Dr. Omer Clyde Aderhold and \*Mrs. Bess Parr Aderhold Mr. John G. Alston Sr. and Mrs. Gayle S. Alston \*Ambassador and \*Mrs. Philip H. Alston Jr. Altria Group, Inc. American Chemical Society

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The Indoor Athletic Facility—funded entirely by private donations—is a symbol of the Bulldog Nation's loyalty and passion for Georgia athletics. Alumni and friends demonstrated unparalleled support for the \$30.2 million state-of-the-art building. Dedicated in February, the facility includes a 100-yard football practice field, 65-meter track runway and jumping pits, and a netting system to provide indoor practice space during inclement weather for student-athletes across all sports. In the spring, the University broke ground on a \$63 million project to renovate the West End of Sanford Stadium. The project will build a new home team locker room and recruitment space and will enhance the fan experience in that area of the stadium with improved plazas, concessions, and restrooms.

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Established in 1973, the Presidents Club is the leadership program of the Georgia Fund, UGA's annual giving campaign. Presidents Club members are alumni and friends who make a significant and sustaining impact on the University of Georgia with annual leadership support of \$1,000 or more. Members at the Associates level of \$1,000 to \$4,999 are listed in the online version of the Honor Roll

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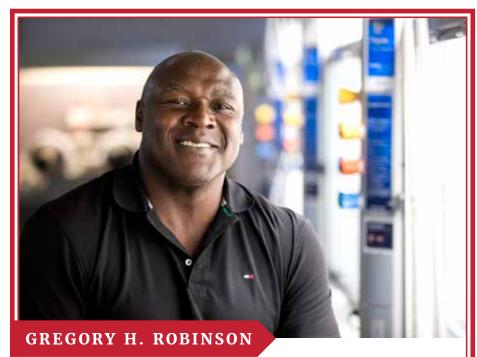
For Jack and Nancy Fontaine, founders of the UGA Fontaine Center, supporting the University of Georgia is deeply personal. Jack attended UGA in 1975, but didn't complete his degree because of his struggle with drugs and alcohol. Instead, he returned to Houston, Texas, and with the help of his now wife, Nancy, he overcame

Twenty-five years later, Jack and Nancy tragically lost their 16-year-old son, John Fontaine Jr., in a car accident caused by a driver who was under the influence of alcohol. Their grief led to their decision to help prevent such tragedies and heartache for other families.

The University of Georgia Fontaine Center was founded in 2006 to help students battling drug and alcohol abuse. "A few years ago," Jack recalled, "we started looking at how to take more of a proactive approach." The center has expanded from assisting with individual cases of alcohol abuse to its current state: comprehensive programs that cover drug abuse, including prescription drugs, as well as issues of interpersonal violence and sexual assault response.

With the Fontaines' recent gift of \$1.5 million, the Fontaine Center will increase the capacity of its Collegiate Recovery Community, as well as expand its proactive educational programming both on campus and throughout the state. "If a child has problems with drugs and alcohol while attending UGA, the problem most likely started before he or she arrived there," Jack said. "It was a natural progression to expand into education and programing for younger students."

When asked why giving is so important to them, Nancy said, "I have a hard time calling us lucky with everything that has happened, but I feel like we need to give back because we've been given so much." The Fontaines hope their proactive. preventative program can eventually be used as blueprint for other universities and ultimately in Georgia's middle schools and high schools.



Gregory H. Robinson is the UGA Foundation Distinguished Professor of Chemistry in the Franklin College of Arts and Sciences. Robinson's research has fundamentally changed the way scientists view the nature of the chemical bonds between earth-abundant elements. His findings could ultimately play a role in improved computer chips.

"The modern practice of science is an incredibly expensive endeavor. The impact of generous gifts to support endowed professorships and chairs far exceeds the individual faculty member. Such gifts allow my research group members to attend national and international chemistry conferences, where they gain and share new insights. It also enables us to update critical laboratory equipment and to fund student research assistantships. Ultimately, private support translates to the classroom, helping me to become a better teacher."

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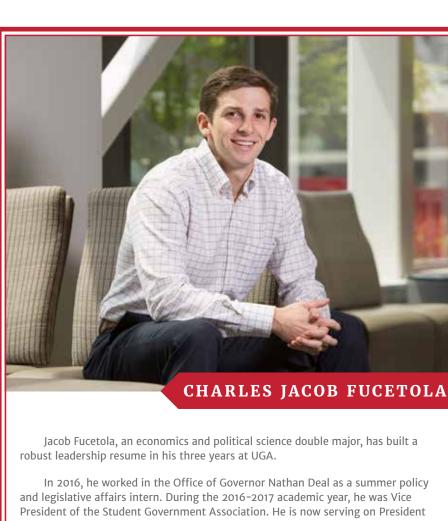
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In 2016, he worked in the Office of Governor Nathan Deal as a summer policy and legislative affairs intern. During the 2016–2017 academic year, he was Vice President of the Student Government Association. He is now serving on President Morehead's task force for student learning and success as well as the UGA Athletic Association Board of Directors. These and other experiential learning opportunities have helped to prepare Fucetola to pursue his goal of attending law school.

"Through my involvement in student government, I've seen how much private support has positively impacted the entire University community, including how it's opened doors for some of my classmates to pursue their goals. Thank you, donors, for helping my classmates and me as well as future Georgia Bulldogs find opportunities to become the next generation of leaders."

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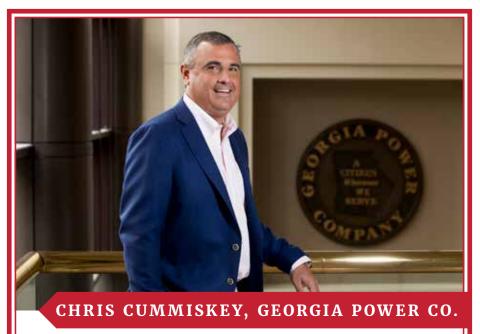
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The Georgia Power Company has not only been providing electricity to Georgia for more than a century but also has been a longtime supporter of the state's flagship institution. The University of Georgia proudly recognizes Georgia Power as one of its largest corporate partners.

Georgia Power's support, which totals an astounding \$13.3 million as of July 1, 2017, positively impacts UGA faculty, staff, and students on a daily basis. Its generous gifts are enhancing student learning and success and fueling innovative research that benefits the entire state.

This year, Georgia Power created an endowed scholarship through the University's new Georgia Commitment Scholarship Program, designed to increase need-based aid for students.

"We are thrilled to become the first corporate partner to set up a Georgia Commitment Scholarship," said Chris Cummiskey, Executive Vice President of External Affairs at Georgia Power, "and we look forward to seeing the significant impact that need-based scholarships will continue to have on students at UGA."

The company also is a member of the Corporate Partnership Program in UGA's College of Engineering. Georgia Power has recently provided funding to recruit new students, support student design projects, and improve facilities. "We are especially looking forward to seeing the continued growth and development of the College of Engineering," Cummiskey said.

Georgia Power also has encouraged its employees to donate to UGA by matching employees' gifts. Over the last eight years, Georgia Power Foundation's gift matching program has contributed \$123,640.

As one of UGA's largest corporate partners, the impact of Georgia Power's support stretches across campus. "Georgia Power is proud of its longtime partnership with the University of Georgia," said Cummiskey. "It's an incredible way to make a difference in the state we serve."

\*Deceased



Brandon Howard Young graduated this spring with a bachelor's degree in management from the Terry College of Business.

A four-year letterman with the Georgia Bulldogs basketball team, Young is known for his diligence on the court and in the classroom. He was named the team's most inspirational player two seasons in a row and received the UGA Athletic Association's Joel Eaves Scholar-Athlete Award for earning the highest GPA of all male UGA student athletes.

Young is pursuing a master's degree in sports management at UGA and is a graduate assistant for the men's basketball team.

"Due to the generosity of private donors, I have benefitted firsthand from engaged faculty who have taught me invaluable lessons. That support also built one-of-a-kind facilities where I have had the opportunity to compete at a high level and find unique learning opportunities. Your generosity has helped me immeasurably."

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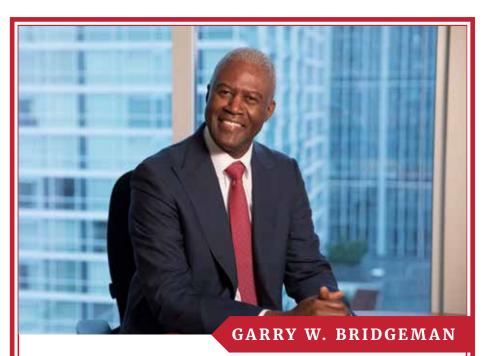
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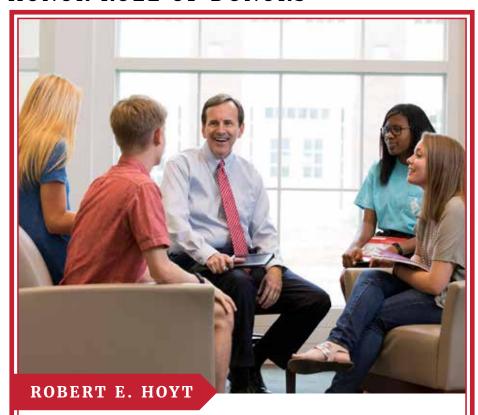


Supporting young people has always been important to Garry W. Bridgeman, who serves as a trustee on the UGA Foundation board. He and his wife, Sandra, do not have children of their own, and they feel compelled to help those in their community. "It's always been a priority for us to help children do well academically and then move into being a productive part of society," Bridgeman explained. "For us, that's always been important."

Bridgeman wants to make sure children in urban centers get the opportunity to attend the University of Georgia regardless of their financial situation, so he created a need-based endowed scholarship through the Georgia Commitment Scholarship Program. He established the scholarship in an effort to help those who qualify academically but would not otherwise be able to afford the full cost of attendance. "The hope is they will have the ability to focus more on academics and less on the anxiety of making ends meet," Bridgeman said.

The Georgia Commitment Scholarship Program, announced in January 2017, is designed to grow the number of need-based scholarships awarded to UGA students. Through the program, the UGA Foundation matches individual donations to double the impact of endowed need-based scholarships.

Since 2005, Bridgeman has served several terms as a trustee. He attributes his time spent on the board to giving him great visibility into the interworking of the University. "By serving as a trustee, I've had a lot of insight into how the University functions," Bridgeman said. "It puts you in a position of knowing that your dollars will be used wisely and will serve very important purposes." His appreciation of the University community also has grown during his time as a trustee. "I've been impressed with how great of an academic center it is for students, but also just the warmth and community it provides: UGA really is a family."



Robert E. Hoyt is the Dudley L. Moore Jr. Chair in the Terry College of Business. He is the head of the Department of Insurance, Legal Studies, and Real Estate, which boasts one of the top ranked risk management and insurance programs in the nation. His research into corporate hedging, insurance fraud, and enterprise risk management, among other areas, informs how to maintain stable economies in an interconnected world.

Hoyt brings global experience to his research and teaching, having served as visiting scholar in some of Europe's leading universities and Vice President of the International Insurance Society. A prolific author in his field, his expertise has been sought out by public and private sector organizations, including the U.S. Department of Homeland Security.

"I have a strong interest in international research and education. The Moore Chair endowment has supported my involvement with the International Insurance Society and my collaborative work with faculty in Germany and Switzerland. As I told Dudley Moore, the most important aspect of being the holder of this chair is the recognition of my efforts over 29 years at UGA to become an accomplished scholar and to contribute to the continued success of the Risk Management and Insurance Program at Terry."

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Stan Shelton, a resident of Boston, Massachusetts, has been an engaged alumnus of the University of Georgia for decades. Early in his career, he

helped establish a new employee recruiting program for his employer. Shelton advocated for his company to expand its recruitment beyond the traditional approach of visiting universities in the Northeast to recruit students from UGA. Fast forward to 2008. Shelton accepted an invitation to serve on the

University of Georgia Foundation board of trustees. In addition to donating his

time, Stan and his wife, Dotty, have established a fund to support the Honors Program as well as an endowed professorship in the School of Public and International Affairs (SPIA). "Dotty and I enjoy supporting the academic excellence of the University.

That's why the Honors Program is so important," Shelton said. "The program

sets high standards, which allows us to be able to attract and retain top-tier

students who are very important to the future of the University."

The great rapport Stan developed with his professors while attending UGA inspired him to establish an endowed professorship. "I'll never forget some of the professors who helped shape me while in school," Shelton said. "I also think public policy is quite important, and the programs and professors in SPIA are great. We are committed to helping them continue on that path."

Shelton views his generosity to UGA partially as an investment in the reputation of his degree and education, and he continues to encourage others to give back to the institutions important in their lives. "The decision to support something that is important to you is easy, especially when you can see the good it is doing," Shelton said. "If you can help, why wouldn't you?"



Ashitha Raieurs, who graduated in May with bachelor degrees in biology and psychology, made the most of her time at UGA.

As an Honors student, Rajeurs prepared for a career in medicine by conducting tuberculosis research with infectious disease faculty. She also honed her leadership skills as a summer orientation leader and a fellow in the Institute for Leadership Advancement in the Terry College of Business. Rajeurs, who is now in medical school, also was voted the 2016 Homecoming Queen.

"Looking back, I am in awe of all the opportunities I have had in the past four years, and I know that none of it could have been possible without the support of the University and its donors. My experiences with the Center for Undergraduate Research Opportunities and the Terry College of Business have been instrumental in my development as a student as well as a leader. Both programs were contingent upon the generosity of UGA's donors, and I can't thank them enough for their support of my academic career."

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Scott Jackson is the GRA Eminent Scholar for Plant Functional Genomics and director of the Center for Applied Genetic Technologies. His lab works at the intersection of modern genetics and agriculture, applying advanced technology to improve crop varieties to strengthen agriculture in Georgia and across the world. Jackson's research team includes many undergraduate and graduate students who are training to become the next generation of plant

"The continued and overwhelming generosity of UGA's donors allows my lab to enhance the livelihoods of farmers in Georgia and around the world. Our work has improved the sustainability and profitability of crops like peanuts and soybeans. In Africa, we are working with small-holder growers to improve the crops that sustain them."

Mr. Frank B. Wyatt II and Mrs. Brenda H. Wyatt Mr. and Mrs. William D. Young Jr.

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Founding members joined during the first 20 years of the Club's existence with a gift of at least \$10,000. Listed below are the living members of the Founding Presidents Club.

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Growing up in Elberton, Georgia, Terry Brown always dreamed of attending the University of Georgia. He credits his experience at the University—his professors, relationships, and employment opportunities—with helping him recognize his own potential and ultimately changing his life. His experience also solidified his lifelong love for UGA. "Georgia started as my school," Brown explained, "but now with our two eldest sons attending and graduating from here, it's really become our family's school."

Brown and his wife, Lisa, have focused their generosity on helping the University improve the student experience in hopes that it will inspire students to become passionate, involved alumni. The Browns' support has benefitted many corners of the University, and they have been major supporters in the expansion of the Terry College of Business facilities.

Brown also has given back to the University with his time and knowledge. He has served on the University of Georgia Foundation board of trustees for nine years and as treasurer for the Foundation for two terms.

The Browns want others to have the opportunities that they and their children

They also have instilled these values in their sons by encouraging them to get involved and give back to UGA. "Whether it be through helping to raise money for the Terry College of Business brick campaign or getting involved in Young Alumni to give back, we wanted to foster their spirit of generosity," said Brown.

Grateful for the opportunities afforded to them because of his experience at UGA, Terry and Lisa feel they have an obligation to give back. Their family life has become UGA-centric over the years, and they want to pay it forward in an effort to provide similar opportunities for other families. "I believe that every family needs to be about faith, friends, and a collective purpose," Lisa said. "And our collective purpose is the University of Georgia."

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PHAEDRA S. CORSO

Phaedra S. Corso, UGA Foundation Professor in Human Health and Director of the Economic Evaluation Research Group, has made significant scientific contributions to the University community and to the world at large. Her research analyzes the costs and impacts of public health interventions on critical societal challenges such as violence, substance abuse, and childhood obesity. She is a two-time recipient of the College of Public Health's Outstanding Teaching Award and a recipient of the UGA Creative Research

"The reality in public health is that we must be conscious of both the effectiveness and costs of interventions. My research evaluates the returns on investment for public health programs to figure out how we can efficiently allocate our resources. Public and private funds support my team, the Economic Evaluation Research Group, which includes undergraduate and graduate students who are gaining valuable experience to become the next generation of leaders in public health."

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Creating the right environment is the foundation for offering a worldclass learning experience. As university architect and associate vice president for facilities planning, Gwynne Darden is committed to ensuring UGA offers these types of meaningful spaces. Darden oversees the planning, design, and construction of facilities projects on the University's campuses. In recent years, Darden has been involved in transformational construction projects, such as the Veterinary Medical Center, the Business Learning Community, and the Science Learning Center.

"Private support has long helped the University of Georgia thrive with beautiful campuses and memorable places—and it remains instrumental in building an environment to push forward the University's mission. I am so grateful to work at an institution that benefits from both generous public and private support."

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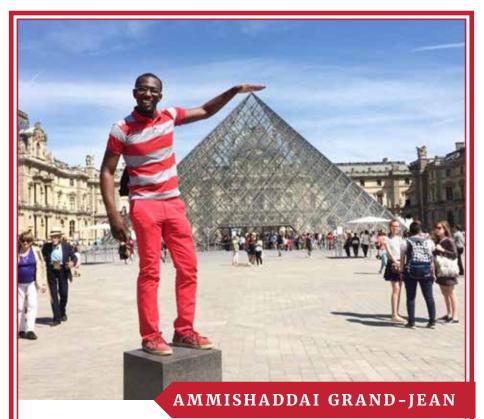
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Ammishaddai Grand-Jean, a third-year political science and economics major, aspires to apply his education to address distinct challenges facing lowincome communities.

In addition to his academic work, Grand-Jean has been a relentless ambassador for UGA, serving in student government and joining the Road Dawgs team—a group that travels throughout Georgia to encourage high school students to pursue higher education and consider applying to UGA. Grand-Jean's passion for learning led him to study abroad in France over the summer.

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